30th IAA SYMPOSIUM ON SPACE POLICY, REGULATIONS AND ECONOMICS (E3) Strategic Risk Management for successful space programmes (6)

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INTEGRATE RISKS & OPPORTUNITIES MANAGEMENT IN ARIANEGROUP

Abstract

From the very first stage of creation of Airbus Safran Launchers joint venture in 2015 (renamed ArianeGroup on the 1st of July 2017), the design of an integrated process to manage space programs risks opportunities has been set as a priority. Taking benefit of the past experience of ArianeGroup parent companies, ArianeGroup's own process is now being implemented through the company programs. This process highlights three key factors which are mandatory to operationally integrate the risk management within a program: the leadership of the whole management chain in the process, the selectivity in the way to manage risks, and the capacity to decide and implement adapted mitigation action plans. The management of programs opportunities is possible on the same approach, in close link with programs improvement plans and in support to the strategy.