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Strategic Risk Management for Successful Space & Defence Programmes (4)

Author: Dr. Massimo De Angelis  
Italian Space Agency (ASI), Italy

Ms. Nancy C. Wolfson  
American Institute of Aeronautics and Astronautics (AIAA), United States

ERM AND COGNITIVE BIAS IN BUILDING A RISK MANAGEMENT MODEL

**Abstract**

Activities in the defense and space sector are quite complex and require the collaboration of different working groups (from different countries) and the decision-making process is more difficult due to the typical dynamics of the human being and because the way they act within working groups. In addition the quality of decisions may be undermined because of individual perception of reality due to some heuristics. The purpose of this paper is to analyze if there are ERM model or protocol for the management of risks generated by cognitive biases and which could be the main risk indicators to show red flags and which actions may be undertaken to mitigate these risks.